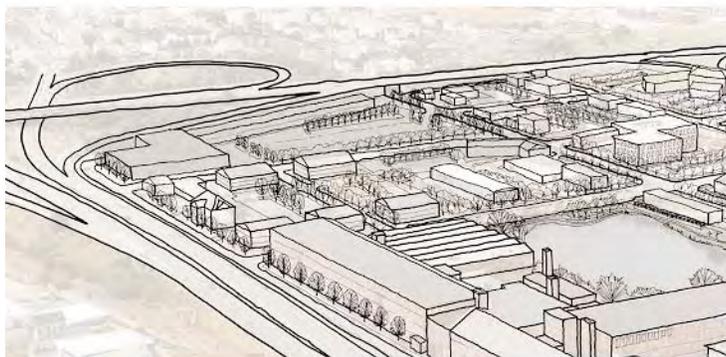


## Executive Summary



The Hicks-Logan-Sawyer District (HLS District) Master Plan is an effort undertaken by the City of New Bedford to create a blueprint for the revitalization of this historic industrial area. Located on the Acushnet River and served by exceptional regional access, the approximate 150-acres within the HLS District, also known as the Project Area, provide an untapped opportunity for creating a unique district and a gateway into the City. The Project Area has the potential to attract new jobs to the City, increase surrounding property values, and improve its contribution to the City's tax base.

This Master Plan is one step in the City's strategy for influencing change in this area. Concurrently, the City is working towards analyzing innovative funding mechanisms and implementation strategies that can expedite the revitalization process. These include exploring various federal and state funding programs for urban revitalization and the creation of a District Improvement Financing (DIF) redevelopment area.

The Master Plan will form the basis for defining the vision and projects for both the Urban Revitalization Strategy and DIF analysis. It is a consensus based plan, built through input from local business and property owners, local and regional governmental organizations, local non-profit groups, and other interested parties.

The Master Plan includes an underlying structure of extended roadways and significant open spaces to which a flexible layout of land uses has been added. Key components of the Master Plan include a new marina and rowing facility on the Acushnet River; public parks at Logan Pond, the Ice House, and along the waterfront; an extension of the existing local roadway grid pattern; a new riverfront road; and a mix of land uses including residential, commercial, retail, and industrial.